

THE SADDLE LIGHT CENTER														
2019 ACTUAL / 2020 BUDGET														
ACCOUNT NUMBER		2015		2016		2017		2018		2019		2020		
		ACTUAL		ACTUAL		ACTUAL		ACTUAL		ACTUAL	BUDGET			
4000	<b>REVENUE</b>													
4100	RIDER'S FEES		34,127		35,884		40,540		33,727		37,802	39,900		
4201	FULL SCHOLARSHIPS EARNED		13,350		18,340		25,730		15,860		14,050	18,521		
4301	PARTIAL SCHOLARSHIPS EARNED	10.9%	9,580	10.6%	4,932	9.8%	3,385	12.4%	4,506	9.6%	5,745	5,069	10.1%	
4600	AWCF		-		-		-		-		-	-		
4601	DSSW		22,556		24,267		27,210		28,908		29,114	25,040		
4602-A	LIFETIME LIVING		1,758		1,245		147		-		-	-		
4602-B	GROUP HOME		-		-		-		-		-	-		
	RES CARE		590		1,200		1,875		-		-	-		
4602	EDUCARE		1,320		-		75		1,575		1,825	2,364		
4603	TOC		7,860		12,660		9,240		7,000		7,840	6,325		
4604	CAPROCK		6,737		11,150		9,833		9,679		11,459	9,106		
4605	DAYBREAK		-		-		-		-		97	-		
	<b>RIDERS REVENUE</b>	44%	<b>97,878</b>	45%	<b>109,678</b>	46%	<b>118,035</b>	50%	<b>101,255</b>	48%	<b>107,932</b>	45%	<b>106,325</b>	46%
4710	DONATIONS		47,867		77,863		60,498		62,347		75,736	69,300		
4720	GIFTS IN KIND		15,699		12,386		4,084		-		813	1,500		
4730	DONATED PROF FEES & SERVICES		616		826		1,178		1,379		-	-		
4740	FOUNDATION & TRUST GRANTS		27,625		15,500		20,675		26,810		23,310	25,000		
4700	DONATIONS, OTHER / IRA		-		560		-		100		11,857	7,400		
	<b>DONATIONS</b>	44%	<b>91,807</b>	42%	<b>107,135</b>	45%	<b>86,435</b>	37%	<b>90,635</b>	43%	<b>111,716</b>	47%	<b>103,200</b>	44%
4611	EQUESTFEST		21,920		16,274		23,707		13,722		12,859	18,000		
4612	FUNDRAISING INCOME		5,586		5,227		6,751		5,985		4,815	5,000		
	<b>FUNDRAISING INCOME</b>	12%	<b>27,506</b>	13%	<b>21,501</b>	9%	<b>30,458</b>	13%	<b>19,707</b>	9%	<b>17,674</b>	7%	<b>23,000</b>	10%
	<b>TOTAL REVENUE</b>		<b>217,191</b>		<b>238,314</b>		<b>234,928</b>		<b>211,596</b>		<b>237,322</b>		<b>232,525</b>	
6000	<b>GENERAL &amp; ADMINISTRATIVE</b>													
6010	DIRECTORS FEES		12,360		12,731		13,113		6,877		6,888	7,095		
6011	D & O INSURANCE		350		350		350		350		350	350		
6020	ADMIN ASSISTANT		10,425		17,106		17,525		17,302		16,519	17,015		
6030	SOCIAL SECURITY TAX		5,600		6,274		7,111		7,167		6,945	7,153		
6040	MEDICARE EXPENSE		1,310		1,467		1,663		1,676		1,624	1,673		
	TEXAS WORKFORCE		5,823		589		316		242		237	244		
6042	EQUESTFEST EXPENSES		731		3,332		5,529		5,303		4,397	5,000		
6050	FUND RAISING EXPENSES		4,604		321		2,221		-		498	750		
6060	MARKETING EXPENSE		3,598		6,006		4,878		3,439		2,277	3,000		
6070	BANK FEES		-		-		128		60		25	100		
6080	ACCOUNTING EXPENSE		2,067		2,519		2,563		2,655		2,687	2,700		
6090	OFFICE & MISCELLANEOUS EXPENSE		286		1,289		1,060		1,221		494	1,000		
6091	OFFICE SUPPLIES		4,671		4,659		5,887		4,197		4,623	4,500		
6000	<b>TOTAL GENERAL &amp; ADMINSTRATIVE</b>		<b>51,825</b>		<b>56,643</b>		<b>62,344</b>		<b>50,490</b>		<b>47,564</b>	<b>50,579</b>		

## 2020 SLC BUDGET SUMMARY REVENUE &amp; EXPENSES

ACCOUNT NUMBER		2015	2016	2017	2018	2019	2020
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET
	<b>PROGRAM EXPENSES</b>						
6200	<b>HORSE &amp; BARN EXPENSES</b>						
6210	FACILITY RENT	22,800	23,280	23,760	23,760	27,280	27,600
6220	BARN EXPENSES	4,139	3,641	429	1,595	929	1,500
6221	TRUCK EXPENSES	1,853	3,487	1,885	1,739	847	1,500
6225	DEPRECIATION	-	-	-	-	-	-
6230	FEED	11,439	9,557	9,055	7,969	8,708	9,000
6231	SHAVINGS	7,310	7,982	5,938	5,480	4,210	6,000
6232	ALFALFA	3,104	2,502	3,765	3,932	6,010	4,500
6233	HAY	11,676	12,665	13,902	15,296	14,275	15,000
6240	FLY TREATMENT--OVERHEAD SPRAY	550	825	-	560	-	500
6250	HORSE CARE SUPPLIES	1,176	1,766	1,834	1,874	963	1,500
6260	MEDICINE	3,222	1,716	2,417	2,005	3,803	3,750
6261	VETERINARIAN	4,909	7,636	7,604	6,599	3,967	4,500
6265	CONTRACT LABOR	-	-	-	-	-	-
6270	BARN MANAGER	25,808	26,499	28,413	28,518	25,119	27,000
6280	HORSE TRAINERS	2,081	2,143	2,720	3,418	3,398	3,500
6290	FARRIER	2,710	3,200	4,120	4,340	2,960	3,500
6200	<b>TOTAL HORSE &amp; BARN EXPENSES</b>	<b>102,777</b>	<b>106,899</b>	<b>105,842</b>	<b>107,084</b>	<b>102,469</b>	<b>109,350</b>
6500	<b>RIDER PROGRAM EXPENSES</b>						
6510	HIPPOTHERAPY INSTRUCTOR FEES	28,917	27,303	34,012	34,111	36,618	37,717
6515	TRANSCRIPTION FEES	3,798	3,902	2,626	2,879	2,924	3,000
6520	THERAPEUTIC INSTRUCTOR FEES	2,516	4,607	6,068	4,451	4,130	4,254
	PROGRAM DIRECTOR	-	-	-	6,877	6,888	7,095
6530	VOLUNTEER COORDINATOR	9,942	11,986	12,673	15,750	11,258	11,596
6540	PROGRAM COORDINATOR	-	-	-	-	-	-
6542	RIDER PROGRAM SUPPLIES/EQUIPMENT	2,915	1,590	644	280	1,100	500
6550	GENERAL LIABILITY INSURANCE	1,727	1,921	1,862	1,864	1,864	2,000
6560	STATE/PT LICENSE	215	220	220	-	-	200
6570	PATH FEES & EXPENSES	4,200	2,935	4,369	3,080	4,490	3,500
6580	PHONE & UTILITIES	2,856	2,638	2,398	2,559	2,517	2,750
6500	<b>TOTAL RIDER PROGRAM EXPENSES</b>	<b>57,086</b>	<b>57,102</b>	<b>64,872</b>	<b>71,851</b>	<b>71,789</b>	<b>72,611</b>
	<b>TOTAL EXPENSES</b>	<b>211,688</b>	<b>220,644</b>	<b>233,058</b>	<b>229,425</b>	<b>221,822</b>	<b>232,540</b>
	<b>NET INCOME (LOSS)</b>	5,503	17,670	1,870	(17,829)	15,500	(15)